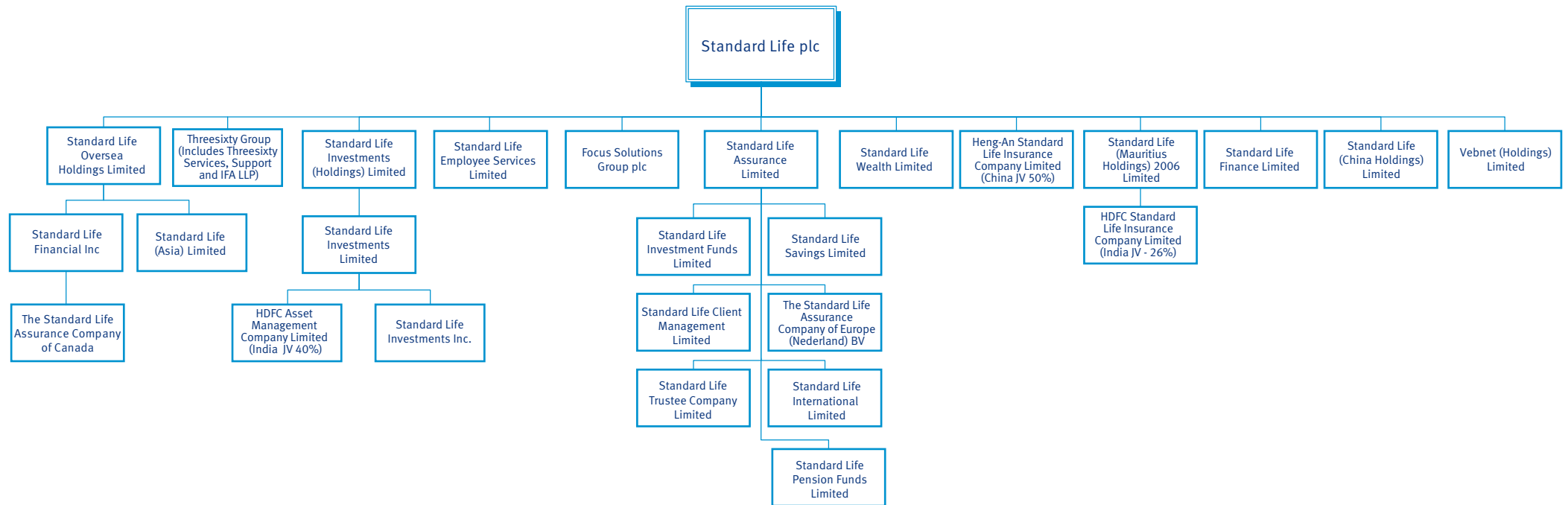


Standard Life plc structure

Please note this a simplified structure diagram



Alternative textual explanation

Standard Life plc structure

Underneath Standard Life plc are Standard Life Investments (Holdings) Limited, Standard Life Oversea Holdings Limited, Standard Life Employee Services Limited, Standard Life Wealth Limited, Standard Life Assurance Limited, Standard Life's Joint Venture interest in China, Standard Life (Mauritius Holdings) 2006 Limited (which owns Standard Life's insurance Joint Venture interest in India), Standard Life Finance Limited, Standard Life (China Holdings) Limited, Focus Solutions Group plc, Threesixty Group (which includes Threesixty Services LLP, Threesixty Support LLP and Threesixty IFA LLP) and Vebsnet (Holdings) Limited.

Underneath Standard Life Investments (Holdings) Limited is Standard Life Investments Limited, which has an interest in Standard Life's asset management Joint Venture in India, and Standard Life Investments Inc, based in Canada.

Underneath Standard Life Oversea Holdings Limited are Standard Life Asia Limited and Standard Life Financial Inc (and underneath it, The Standard Life Assurance Company of Canada).

Underneath Standard Life Assurance Limited are Standard Life Investment Funds Limited, Standard Life Client Management Limited, Standard Life Trustee Company Limited, Standard Life Savings Limited, The Standard Life Assurance Company 2006, Standard Life International Limited, The Standard Life Assurance Company of Europe (Nederland) BV and Standard Life Pension Funds Limited.

Please note this a simplified structure diagram.